



### Why This Matters

Public Law 110-53, *Implementing Recommendations of the 9/11 Commission Act of 2007*, requires the Department of Homeland Security (DHS) Office of Inspector General to audit individual states' and territories' management of State Homeland Security Program (SHSP) and Urban Areas Security Initiative (UASI) grants. This report responds to the reporting requirement for the District of Columbia.

The Federal Emergency Management Agency (FEMA) awarded the District of Columbia about \$189 million in SHSP and UASI grant funds for fiscal years 2010 through 2012.

### DHS Response

FEMA concurred with all 11 recommendations and will use the findings in the report to strengthen the effectiveness and efficiency of executing and measuring its program. FEMA recognized the need to continue to improve the process and is taking or planning to take corrective actions to implement the recommendations.

### For Further Information:

Contact our Office of Public Affairs at (202)254-4100, or email us at [DHS-OIG.OfficePublicAffairs@oig.dhs.gov](mailto:DHS-OIG.OfficePublicAffairs@oig.dhs.gov)

## District of Columbia's Management of Homeland Security Grant Program Awards for Fiscal Years 2010 Through 2012

### What We Determined

In most instances, the District of Columbia Homeland Security Emergency Management Agency (DC HSEMA) distributed and spent the SHSP and UASI awards in compliance with applicable Federal laws and regulations. However, we identified areas where the District of Columbia can improve its management of SHSP and UASI grants.

Homeland security strategies did not contain adequately defined objectives to use in measuring performance. Personnel time charges were not adequately supported; therefore we questioned about \$1.3 million in costs. Subgrantee procurement practices and property management did not always comply with Federal requirements. Additionally, DC HSEMA and its subgrantees did not always follow grant administration and reporting procedures.

### What We Recommend

We recommended that the FEMA Assistant Administrator, Grant Programs Directorate, require the Director, District of Columbia Homeland Security Emergency Management Agency to:

- Develop a comprehensive performance management system for homeland security goals and objectives that are SMART, and include target levels of performance and measurement of preparedness; and provide subgrantees with measurement tools to measure progress.
- Remove an outdated DHS sole source requirement, and ensure subgrantees perform a cost analysis and justify sole source contracts to ensure selection of the best goods and services.
- Direct and monitor subgrantees to ensure compliance with Federal property management requirements.
- Implement procedures to ensure compliance with Federal requirements for personnel costs charged to Federal awards, provide supporting documentation for \$1.3 million in questioned personnel costs, or return unsupported funds.
- Establish effective internal controls for documenting the review and approval of revisions made to the Project Management Plans submitted by subgrantees.
- Reevaluate its monitoring and oversight efforts to ensure subgrantees are submitting valid information in reports and adhering to internal policies and procedures.