Review of Weld County, Colorado FEMA Grant Award
Disaster No. 4145-DR-CO, Applicant No. 123-99123-00
MEMORANDUM FOR:  Lee dePalo  
Regional Administrator, Region VIII  
Federal Emergency Management Agency 

FROM:  Sondra F. McCauley  
Assistant Inspector General for Audits 

SUBJECT:  Review of Weld County, Colorado FEMA Grant Award  
Disaster No. 4145-DR-CO, Applicant No. 123-99123-00 

We completed our Review of Weld County, Colorado FEMA Grant Award,  
Disaster No. 4145-DR-CO, Applicant No. 123-99123-00. Our objective was to  
determine whether Weld County, Colorado (County) accounted for and  
expended Federal Emergency Management Agency (FEMA) grant funds  
according to Federal regulations and FEMA guidelines. We conducted this  
review between February 6, 2017, and February 7, 2018, pursuant to the  

We determined the County did not always follow Federal procurement  
standards in awarding contracts for disaster work. We identified and discussed  
with FEMA various areas where it should review and adjust for cost  
reasonableness the funding amounts a project and program management  
contractor charged related to Weld County. 

In response to our analysis, FEMA agreed to review the costs for  
reasonableness, unless FEMA disallowed all of the costs for procurement  
violations. We subsequently reviewed FEMA’s cost analysis documentation for  
Weld County project closeouts related to this disaster. We found FEMA  
appropriately reduced final project amounts due to improper procurements and  
cost reasonableness concerns, including unreasonable contractor hourly rates.  
Consequently, we are making no recommendations. 

We thank FEMA, Colorado, and Weld County personnel for their cooperation  
with this review. Consistent with our responsibility under the Inspector General  
Act, we provide copies of our report to congressional committees with oversight  
and appropriation responsibility over the Department of Homeland Security.  
We also post the report on our website for public dissemination.
The Office of Audits major contributors to this report were Vonda Battas, Director; Robert Greene, Director; Paige Hamrick, Director (Retired); John Polledo, Audit Manager; Jeffrey Campora, Auditor-In-Charge; Dana Smith, Auditor; Jacqueline Lim, Auditor; Audrey Van, Independent Reference Reviewer; and Kelly Herberger, Communications Analyst.

Please call me with any questions, or your staff may contact Katherine Trimble, Deputy Assistant Inspector General for Audits at (202) 981-6000.
Additional Information and Copies

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